Sequentially improved profitability and strong cash conversion

Interim report January–June 2026

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BILLERUD

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Performance and key highlights
Q2 2026

- Strong sales growth in North America, confirming our attractive market position
- EBITDA improvement in Europe, both sequentially and versus last year
- Executed decisive actions to strengthen profitability
- Cost-saving delivery according to plan
- Cash conversion of 97%

SEKm	Q2-26	Change vs Q1-26	Change vs Q2-25
Net sales	**9,834**	**0%**	**-4%**
Adjusted EBITDA	**661**	**+26%**	**-28%**
Adjusted EBITDA margin	*7%*	*+2 pp*	*-2 pp*
Adjusted operating profit (EBIT)	**-58**	**+68%**	**-131%**
Adjusted operating profit margin	*-1%*	*+1 pp*	*-3 pp*
Cash flow from operating activities	**643**	**+146%**	**-46%**
Cash conversion	*97%*	*+42 pp*	*-34 pp*
EPS (SEK)	**-0.26**	**+70%**	**n/a**

Our cost-saving program proceeding well

Implemented a leaner organization and simplified ways of working from Q2

Expect 2026 cost savings of SEK 550m (vs 2025)

Cost savings vs same period last year, SEKm

Q1-26	Q2-26	Q3-26	Q4-26
100	150	150	150

Annualized savings of SEK 800m with full effect at start of 2027

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Gaining momentum in North America to gradually shift our portfolio towards packaging materials

Strong interest in our coated liner proposition Tribute® – exceeding our expectations. Expanding offering to uncoated liner

Selective asset upgrade in Q3 to enable additional capacity and production capabilities

Focus to scale up further with both existing and new customer base

Expect accelerated sales momentum in H2

Packaging materials

ktons	Q2 25'	Q3 25'	Q4 25'	Q1 26'	Q2 26'
Sales volume	1	3	4	6	9
Annualized	4	10	16	23	35

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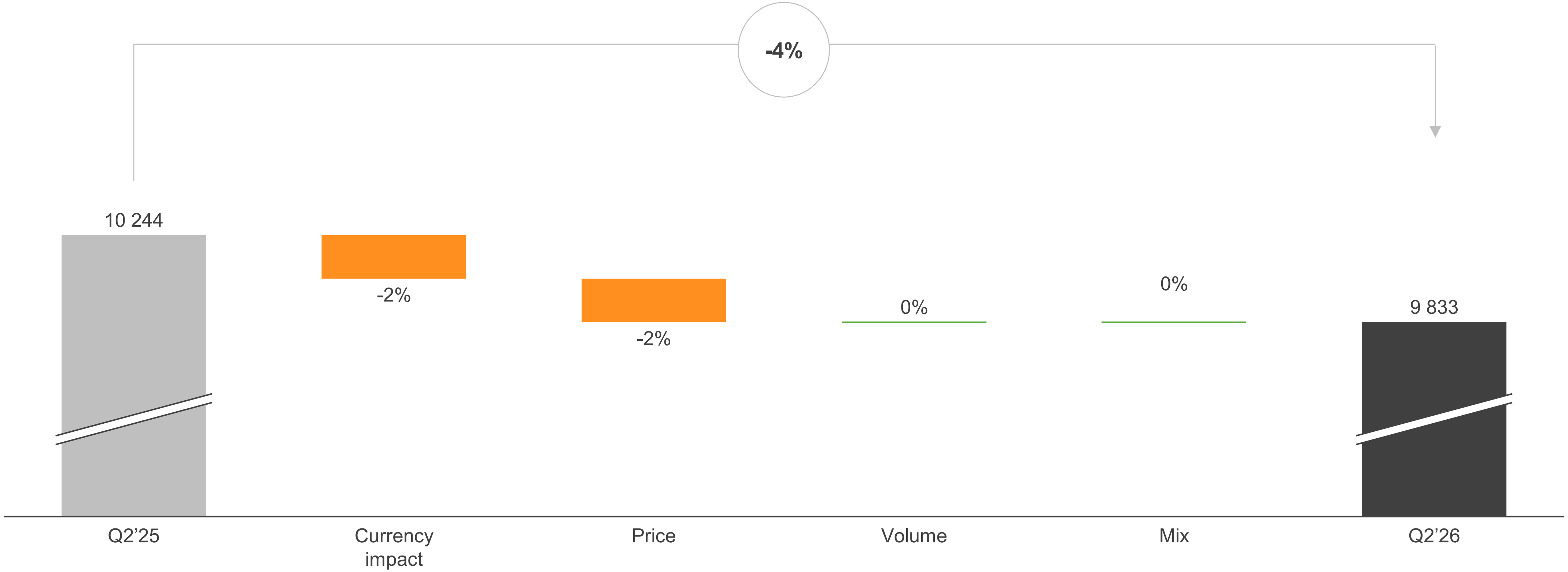
Continued solid market sentiment in North America
Slightly improved conditions for Region Europe

	North America	Europe	Asia & RoW
			
Net sales per geography % of total Net sales[1)]	**SEK 12.8bn 34%**	**SEK 16.5bn 45%**	**SEK 8.1bn 21%**
Main markets	**US, Canada**	**Germany, Italy, Sweden Spain, UK, Finland**	**China, Turkey, Mexico, South Africa, India**
Billerud's conditions Q2	**Normal**	**Muted**	**Normal**
Food & beverages (~50%)	*Normal*	*Normalizing*	*Normal*
Printing & publishing (~20%)	*Normal*		
Consumer & luxury (~10%)	*Normal*	*Weak*	*Weak*
Industrial (~20%)	*Normal*	*Normalizing*	*Normal*

1) Net Sales in 2025 for Region Europe and Region North America. Does not include Currency hedging and Other, not allocated to end-use segments..

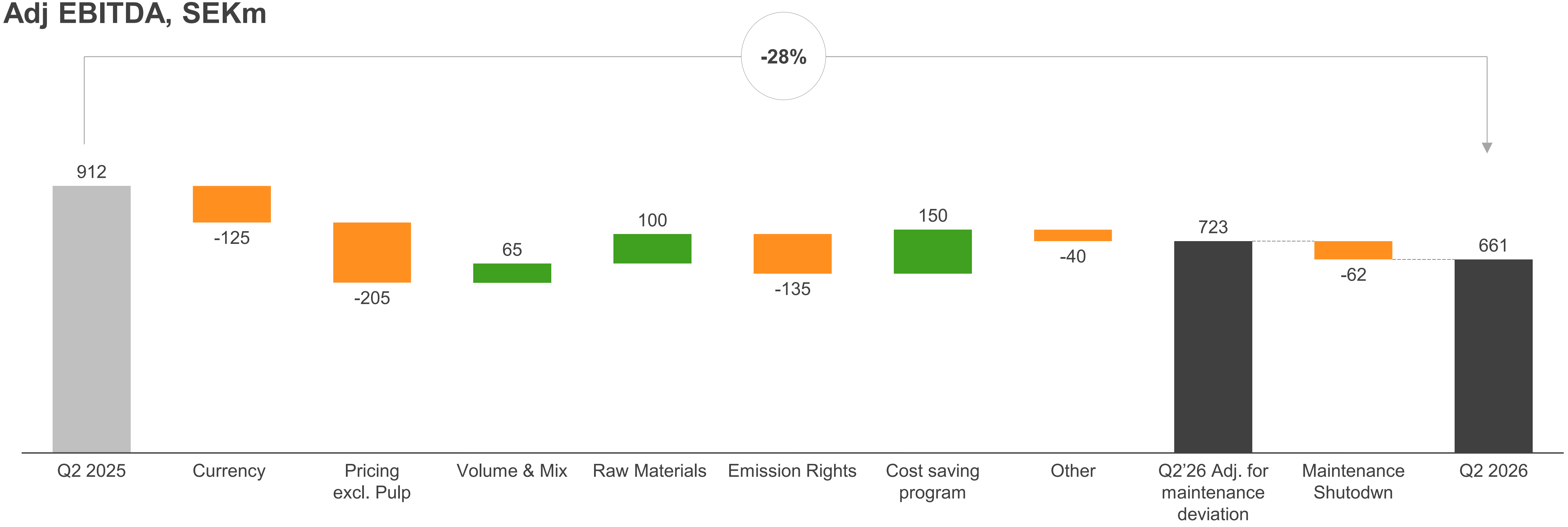
Net sales decline due to lower sales prices and negative FX impact

Net sales, SEKm



Fixed cost savings, lower input costs and mix improvements mostly offset negative pricing and loss of emission rights

Adj EBITDA, SEKm



Adj. EBITDA%

9%	7%	7%

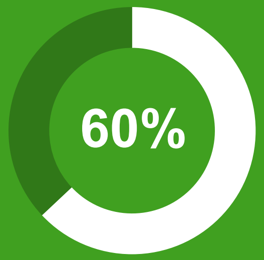
Region

Europe

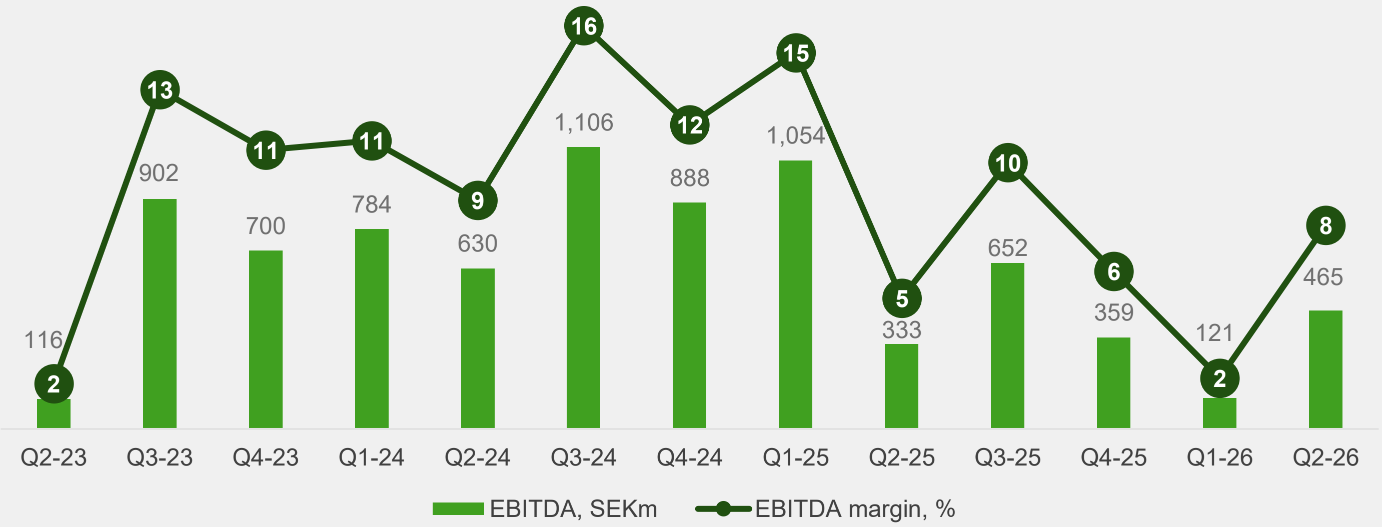
Region

Europe

- Improved EBITDA both sequentially and versus last year
- Price, mix improvement and fixed cost reductions more than offset sequentially lower sales volumes
- Nordic pulpwood cost relief
- Solid order books and pricing carry over impact for Q3



Share of net sales
Q2 2026



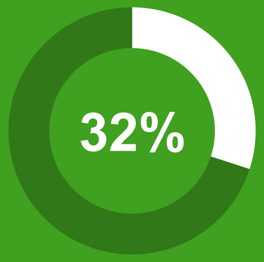
Region

North America

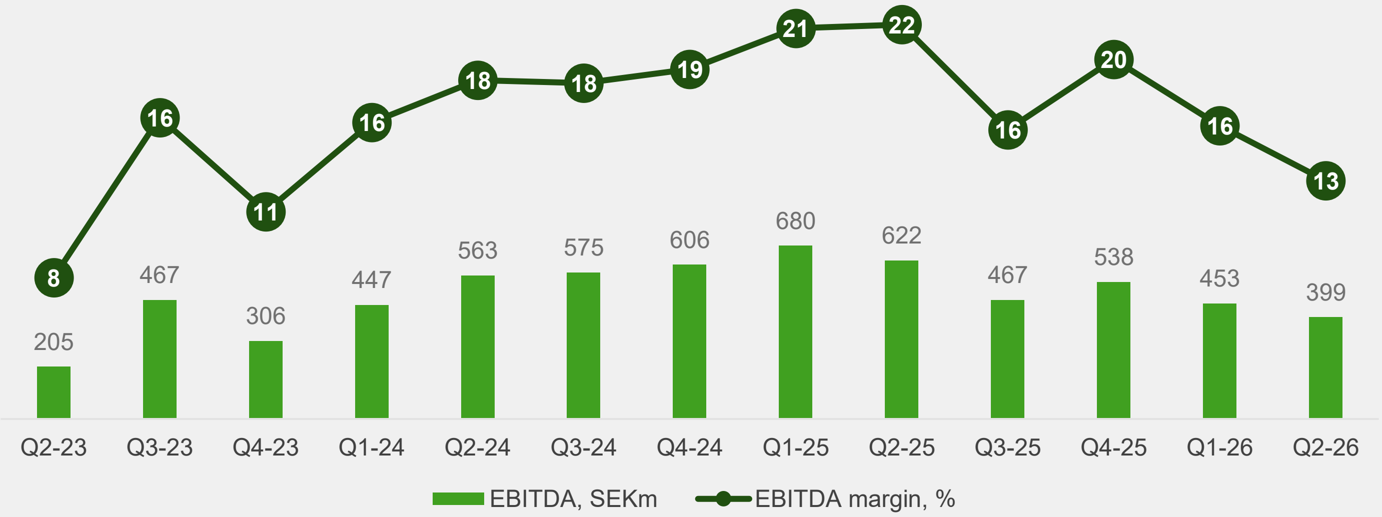
Region

North America

- Strongest sales volumes since Q4-’22
- Operating rates in Q2 at 94%
- Earnings impacted by planned maintenance shutdown at Quinnesec
- Continued favorable market conditions – strong order books into Q3
- Earlier announced price increases fully implemented into Q3, offsetting input cost inflation



Share of net sales
Q2 2026



GROUP

Input costs

Q2: Lower Nordic pulpwood and energy costs partly offset by cost inflation in chemicals and logistics

	Fiber	Chemicals	Energy	Logistics
Europe	↘	→	↘	↗
North America	↗	↗	↘	↗

Trend arrows refer to input cost development during Q2-26 vs Q1-26

Q3: Overall flat input costs in an unpredictable environment

	Fiber	Chemicals	Energy	Logistics
Europe	↘	↗	↘	→
North America	→	↗	↗	↗

Trend arrows refer to expected input cost development in Q3-26 vs Q2-26

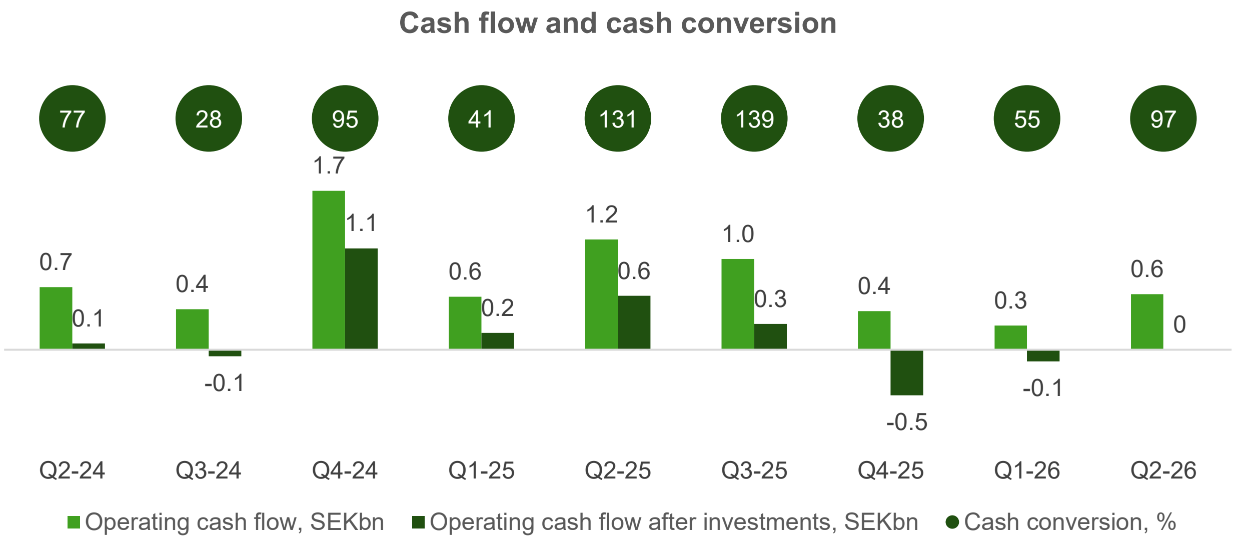
Strong cash conversion supporting continued solid balance sheet

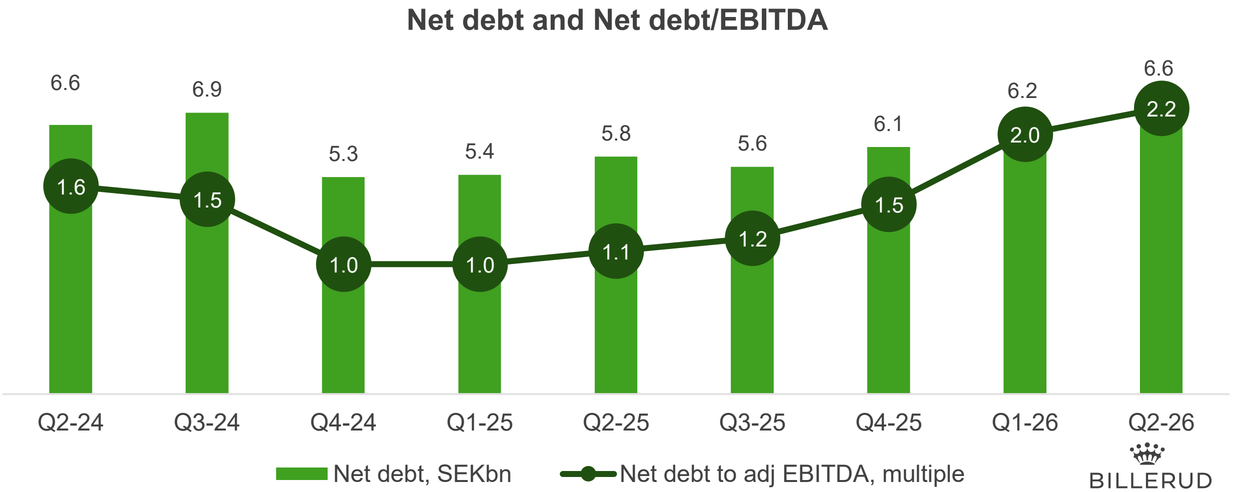
- Cash conversion improved to 97% in Q2
- Leverage remains below target
- Unchanged capex for 2026

CAPEX of SEK 2.6bn in 2026

Strategic capex: SEK 0.6bn

Base capex: SEK 2.0bn





Outlook for **Q3 2026**

- Continued solid market conditions for Region North America
- Uncertain market strength, but slightly improved conditions for Region Europe
- Positive pricing impact in both regions

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