



Key highlights

- Production levels in line with expectations
- Continued headwind from higher raw material costs
- Renewed long-term contracts within Liquid Packaging Board
- KM7 progressing according to plan, start-up in March/April 2019
- Bergvik Öst; process of finding suitable investors continues as planned
- Board proposes dividend of SEK 4,30 per share

5%
NET SALES GROWTH Y/Y

14% EBITDA MARGIN*

> 9% ROCE*

2.68NET DEBT/EBITDA*



Record full year results

PACKAGING PAPER Q4 DEVELOPMENT



- Net sales + 5% vs Q4-17
 - Increased sales prices
 - Positive currency effects
- EBITDA + 2% vs Q4-17
 - > Better product mix
- Market expected to remain good
 - Kraft and sack paper to remain good in next quarter

2,264

NET SALES SEK MILLION

411

EBITDA SEK MILLION

18%

EBITDA MARGIN



Renewed agreements

CONSUMER BOARD Q4 DEVELOPMENT



- EBITDA -20% vs Q4-17
 - Increased raw material costs
 - > Unchanged prices
- The long-term agreements with our largest customers within liquid packaging board have been renewed, which will have positive effects on margins.
- Market expected to remain good with normal seasonal variations

2,012

NET SALES SEK MILLION

290

EBITDA SEK MILLION

14%

EBITDA MARGIN



Strong result

CORRUGATED SOLUTIONS Q4 DEVELOPMENT



- Net sales +15% vs Q4-17
 - > Increased sales prices
 - > Positive currency effects
 - Slightly increased volumes
- EBITDA +31% vs Q4-17
 - Increased sales prices and higher result for Managed Packaging
- Market expected to remain good
 - Growth in Managed Packaging expected to remain strong

1,161
NET SALES SEK MILLION

278
EBITDA SEK MILLION

24%

EBITDA MARGIN



Unlocking the Potential

SECURE



Successful ramp-up of KM7 Competitive wood supply

IMPROVE



A safe company is a well run company Stabilise production

ACCELERATE



Innovate for growth Capture new solutions sales



On schedule towards start-up March-April





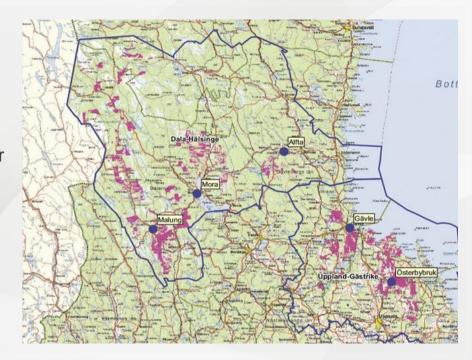






Strategically important agreement

- Finding suitable investors continuing as planned
- The strongly competitive situation continues
- Wood costs expected to flatten out
- Sufficient inventory levels after a challenging year
- Ongoing activities to strengthen the supply base
 both domestic and through import

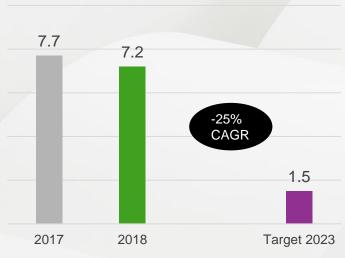




A paradigm shift in safety

- All accidents are preventable
- Focus on structure, engagement and predictability
- Cultural changes never walk by
- A safe company is a well run company

Lost time injuries frequency rate, LTIFR*



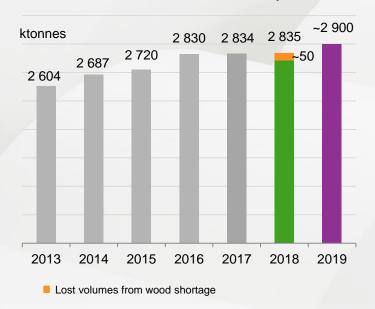
*Number of injuries per 1 000 000 worked hours



Production stability is a key focus



Production levels in line with expectations

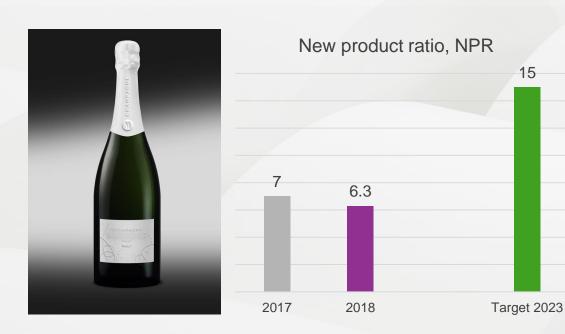




15

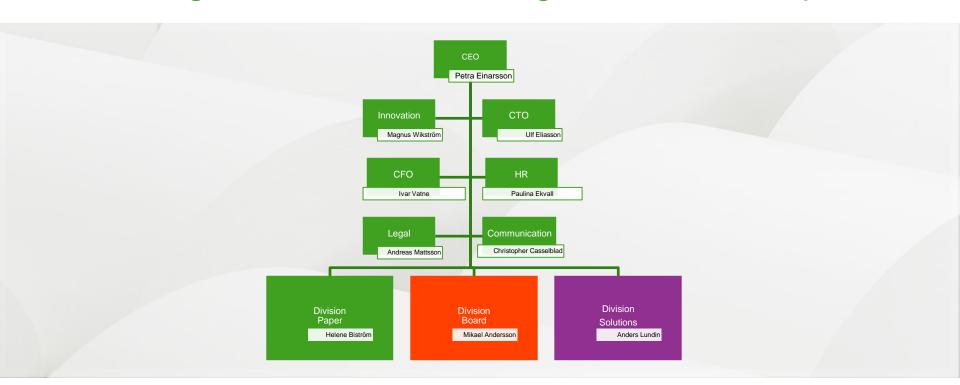
Innovation to support growth

FibreForm® Cap, made from formable 3D paper, replaces traditional aluminium laminates for sparkling wine





New organisation and management team in place





Long-term financial targets

Area	FY target	Full year 2018
Net sales growth	3-4%	6%
EBITDA-margin*	>17%	15%
ROCE*	>13%	9%
Net debt/EBITDA*	<2.5	2.68
Dividend policy*	50%	59%*

^{*}Adjusted for items affecting comparability

^{**} Board's proposal





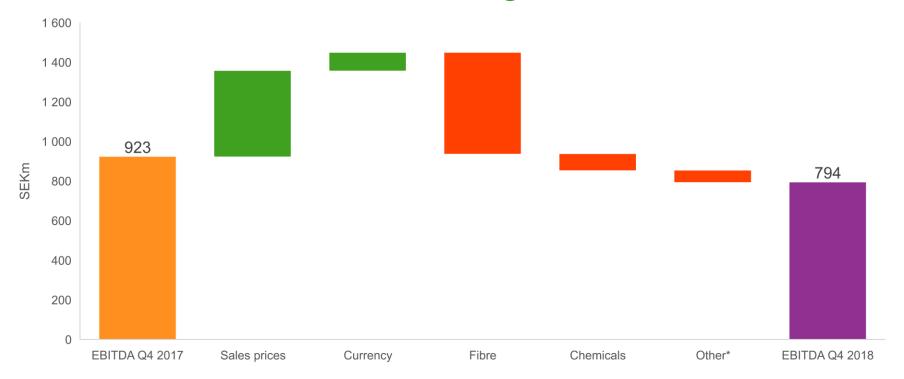
Solid underlying top-line growth

- Net sales +5% compared with Q4 2017
- Increased sales price within Packaging Paper and Corrugated Solutions
- Positive currency effects
- Negative effect in Q4 from lower sales volumes due to seasonal fluctuations and inventory build-up





Continued headwinds from higher raw material costs



^{*}Transport, energy and fixed costs



Wood cost increase expected to flatten out

- Costs for pulpwood continued to increase in Q4
 ~ +25% 2018
- Caustic soda flattening out on high levels
 ~ +20% 2018





Next Generation program close to completion

- Net debt expected to peak in Q2 2019
- Clear focus on fast deleveraging after completion of investment programmes
- Net debt MSEK 9 333 (5 737)
- Finding suitable investors for Bergvik Öst continues as planned





Outlook 2019

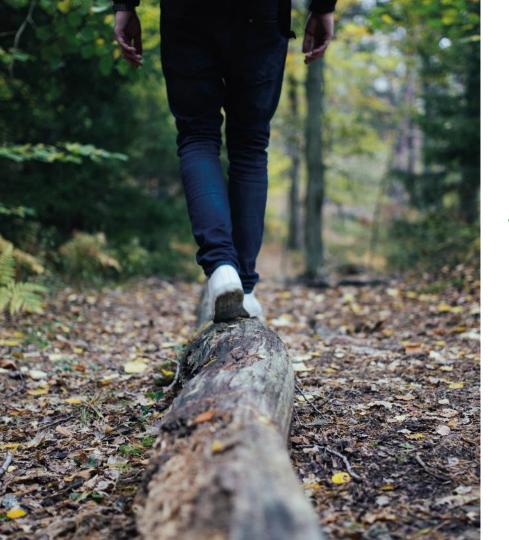
- Focus on safeguarding price levels achieved during 2018
- Wood cost increase expected to flatten out



Summary

- Production levels in line with expectations
- Continued headwind from higher raw material costs
- Renewed long-term contracts within Liquid Packaging Board
- KM7 progressing according to plan, start up in March/April 2019
- Bergvik Öst; process of finding suitable investors continues as planned
- Pro forma figures for new organisational structure will be published in w/c 11 March, 2019





WHAT IF more packaging cared about the planet





Disclaimer statement

This presentation may contain forward-looking statements. Such statements are based on our current expectations and BillerudKorsnäs does not give any assurances that such statements will materialise. Because these forward-looking statements involve both known and unknown risks and uncertainties, the outcome could differ materially from the information set out in the forward-looking statements. These risks and uncertainties include, but are not limited to, those described in BillerudKorsnäs' most recent annual report, which is available at www.billerudkorsnas.com. The forward-looking statements included in this presentation apply only as of the date of the presentation and are subject to change without notice. BillerudKorsnäs undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, other than as required by law.